



November 30, 2001

Hercules Fence  
8194 Euclid Avenue  
Manassas Park, VA 20111

Attn: Mr. Andy Blinick

Re: Omni Shoreham Hotel Renovation, Phase II - Sitework and Public Space  
2500 Calvert Street, NW  
Washington, DC 20008  
**Successful Project**

Dear Hercules Team:

On behalf of the entire Clark team, I would like to take the time to thank you for your participation in the Omni Shoreham Hotel Renovation project. Hercules played an important role in making this a successful project. The renovation of over 850 guest room and all public areas in a fully operational hotel is quite an achievement. We are proud of the effort from everyone on the team.

Throughout the many phases, the project was nominated for multiple awards, including historic preservation, renovation, and excellence in construction. We recently received an award for Renovation/Restoration Construction from the AGC of Metropolitan Washington DC.

We have enjoyed the experience of the Omni Shoreham Hotel Renovation project and look forward to working with you on another successful project in the near future.

Sincerely,  
**THE CLARK CONSTRUCTION GROUP, INC.**

Andrea H. Madej  
Senior Project Manager

c: Ken Lietz, Jr.